



Always Low Prices

MR D.I.Y. GROUP (M) BERHAD
【Company No.: 201001034084 (918007-M)】

UNAUDITED INTERIM FINANCIAL REPORT
FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

27 FEBRUARY 2025

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

CONDENSED CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME ⁽¹⁾

	INDIVIDUAL QUARTER		CUMULATIVE QUARTER	
	31/12/2024	31/12/2023	31/12/2024	31/12/2023
	RM'000	RM'000	RM'000	RM'000
Revenue	1,177,063	1,146,718	4,651,416	4,359,289
Cost of sales	(627,803)	(621,364)	(2,518,770)	(2,382,129)
Gross profit	549,260	525,354	2,132,646	1,977,160
Other operating income	11,101	8,332	42,621	30,242
Administrative expenses	(55,663)	(44,515)	(210,790)	(176,549)
Other operating expenses	(290,955)	(259,797)	(1,128,986)	(1,010,846)
Profit from operations	213,743	229,374	835,491	820,007
Finance costs	(20,158)	(17,591)	(78,735)	(70,459)
Share of profit of associates	2,019	483	6,371	3,625
Profit before tax	195,604	212,266	763,127	753,173
Income tax expense	(48,406)	(53,632)	(194,190)	(192,498)
Profit for the period	147,198	158,634	568,937	560,675
Other comprehensive income				
Items that may be reclassified subsequently to profit or loss				
Gain/(Loss) on foreign currency translation	7	324	(938)	1,219
Other comprehensive income/(loss), net of tax	7	324	(938)	1,219
Total comprehensive income for the period	147,205	158,958	567,999	561,894
Profit attributable to:				
Owners of the Company	147,198	158,634	568,937	560,675
Non-controlling interests	-	-	-	-
	147,198	158,634	568,937	560,675
Total comprehensive income attributable to:				
Owners of the Company	147,205	158,958	567,999	561,894
Non-controlling interests	-	-	-	-
	147,205	158,958	567,999	561,894
Basic earnings per share (sen)	1.56	1.68	6.02	5.94
Diluted earnings per share (sen)	1.55	1.68	6.01	5.93

Note:

- (1) The condensed consolidated statements of profit or loss and other comprehensive income should be read in conjunction with the audited financial statements for the financial year ended 31 December 2023 and the accompanying explanatory notes attached to the interim financial report.

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION ⁽¹⁾

	Unaudited As at 31/12/2024 RM'000	Audited As at 31/12/2023 RM'000
ASSETS		
<i>Non-current assets</i>		
Property, plant and equipment	881,728	827,107
Intangible assets	7,667	7,652
Right-of-use assets	1,314,867	1,232,092
Investment in associates	60,136	34,251
Deferred tax assets	22,710	20,963
	<u>2,287,108</u>	<u>2,122,065</u>
<i>Current assets</i>		
Inventories	1,082,449	1,084,396
Trade and other receivables	148,471	106,638
Current tax assets	7,971	5,504
Cash and bank balances	275,951	232,321
	<u>1,514,842</u>	<u>1,428,859</u>
TOTAL ASSETS	<u>3,801,950</u>	<u>3,550,924</u>
EQUITY AND LIABILITIES		
<i>Equity attributable to owners of the Company</i>		
Share capital	357,250	332,664
Reserves	1,580,285	1,412,568
TOTAL EQUITY	<u>1,937,535</u>	<u>1,745,232</u>
LIABILITIES		
<i>Non-current liabilities</i>		
Borrowings	10,930	11,435
Lease liabilities	1,187,105	1,123,075
Provision for restoration costs	26,822	22,331
Deferred tax liabilities	4,303	7,977
	<u>1,229,160</u>	<u>1,164,818</u>
<i>Current liabilities</i>		
Trade and other payables	218,688	189,211
Borrowings	128,198	191,056
Lease liabilities	230,661	199,064
Provision for restoration costs	1,063	900
Current tax liabilities	56,645	60,643
	<u>635,255</u>	<u>640,874</u>
TOTAL LIABILITIES	<u>1,864,415</u>	<u>1,805,692</u>
TOTAL EQUITY AND LIABILITIES	<u>3,801,950</u>	<u>3,550,924</u>
Net assets per share attributable to owners of the Company (sen)	<u>20.47</u>	<u>18.48</u>

Note:

- (1) The condensed consolidated statements of financial position should be read in conjunction with the audited financial statements for the financial year ended 31 December 2023 and the accompanying explanatory notes attached to the interim financial report.

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY ⁽¹⁾

	Share capital RM'000	Merger reserve RM'000	Foreign currency translation reserve RM'000	Share options reserve RM'000	Distributable Retained earnings RM'000	Total equity RM'000
At 1 January 2024	332,664	(117,450)	2,408	6,037	1,521,573	1,745,232
Acquisitions of additional shares in a subsidiary from non-controlling interests	-	(500)	-	-	-	(500)
Net profit for the period	-	-	-	-	568,937	568,937
Other comprehensive income	-	-	(938)	-	-	(938)
Total comprehensive income	-	-	(938)	-	568,937	567,999
Transactions with owners						
Issuance of shares	24,586	-	-	(3,171)	-	21,415
Dividends paid	-	-	-	-	(397,031)	(397,031)
ESOS share options expenses	-	-	-	420	-	420
Total transactions with owners	24,586	-	-	(2,751)	(397,031)	(375,196)
At 31 December 2024	357,250	(117,950)	1,470	3,286	1,693,479	1,937,535
At 1 January 2023	316,689	(117,450)	1,189	7,281	1,225,148	1,432,857
Net profit for the period	-	-	-	-	560,675	560,675
Other comprehensive income	-	-	1,219	-	-	1,219
Total comprehensive income	-	-	1,219	-	560,675	561,894
Transactions with owners						
Issuance of shares	15,975	-	-	(2,561)	-	13,414
Dividends paid	-	-	-	-	(264,250)	(264,250)
ESOS share options expenses	-	-	-	1,317	-	1,317
Total transactions with owners	15,975	-	-	(1,244)	(264,250)	(249,519)
At 31 December 2023	332,664	(117,450)	2,408	6,037	1,521,573	1,745,232

Note:

- (1) The condensed consolidated statements of changes in equity should be read in conjunction with the audited financial statements for the financial year ended 31 December 2023 and the accompanying explanatory notes attached to the interim financial report.

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS ⁽¹⁾**

	CUMULATIVE QUARTER	
	31/12/2024	31/12/2023
	RM'000	RM'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before tax	763,127	753,173
Adjustments for:		
Amortisation of intangible assets	2,816	2,500
Amortisation of deposits of right-of-use assets	2,665	2,328
Depreciation of property, plant and equipment	104,750	97,586
Depreciation of right-of-use assets	224,742	201,219
Interest expense	78,735	70,459
Interest income	(7,282)	(4,573)
Other non-cash items	38,629	37,973
Operating profit before changes in working capital	1,208,182	1,160,665
Changes in working capital:		
Inventories	(42,287)	(25,995)
Trade and other receivables	(35,423)	27,195
Trade and other payables	8,065	(1,892)
Cash generated from operations	1,138,537	1,159,973
Tax paid	(206,005)	(189,335)
Tax refunded	-	1,247
Net cash from operating activities	932,532	971,885
CASH FLOWS FROM INVESTING ACTIVITIES		
Investment in associate	(20,804)	(22,400)
Acquisitions of additional shares in a subsidiary from non-controlling interests	(500)	-
Dividend received from an associate	1,290	1,641
Interest income received	7,282	4,573
Advances to associate	(8,820)	-
Purchase of property, plant and equipment	(144,080)	(228,819)
Purchase of intangible assets	(2,913)	(2,659)
Proceeds from disposal of property, plant and equipment	2,379	1,806
Proceeds from disposal of intangible assets	82	150
Net cash used in investing activities	(166,084)	(245,708)
CASH FLOWS FROM FINANCING ACTIVITIES		
Dividends paid	(397,031)	(264,250)
Drawdowns of revolving credits	138,000	30,000
Interest expense paid on:		
-borrowings	(10,896)	(10,556)
-lease liabilities	(66,349)	(58,487)
Payments of lease liabilities	(203,660)	(182,602)
Proceeds from share issuance	21,415	13,414
Repayments of hire purchase creditors	(1,106)	(1,043)
Repayments of term loans	(1,017)	(4,893)
Repayments of revolving credits	(200,000)	(150,000)
Net cash used in financing activities	(720,644)	(628,417)
Net increase in cash and cash equivalents	45,804	97,760
Effects of exchange rate changes on cash and cash equivalents	(1,149)	347
Cash and cash equivalents at the beginning of financial period	212,981	114,874
Cash and cash equivalents at the end of financial period	257,636	212,981

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS ⁽¹⁾ (continued)**

	CUMULATIVE QUARTER	
	31/12/2024	31/12/2023
	RM'000	RM'000
Cash and cash equivalents comprise:		
Cash and bank balances	120,434	136,182
Deposits with licensed banks	155,517	96,139
	<u>275,951</u>	<u>232,321</u>
Less: Bank overdraft included in borrowings	(18,315)	(19,340)
	<u>257,636</u>	<u>212,981</u>

Note:

- (1) The condensed consolidated statements of cash flows should be read in conjunction with the audited financial statements for the financial year ended 31 December 2023 and the accompanying explanatory notes attached to the interim financial report.

NOTES TO INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

1. Basis of Preparation

The interim financial report of Mr D.I.Y. Group (M) Berhad (the "Company") and its subsidiaries (collectively, the "Group") is unaudited and has been prepared in accordance with the requirements of the Malaysian Financial Reporting Standards ("MFRS") 134: *Interim Financial Reporting* issued by the Malaysian Accounting Standards Board and Paragraph 9.22 and Appendix 9B of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.

The interim financial report should be read in conjunction with the audited financial statements for the financial year ended 31 December 2023 and the accompanying explanatory notes attached to the interim financial report.

2. Accounting Policies

The significant accounting policies adopted by the Group in this interim financial report are consistent with those adopted in the audited financial statements of the Group for the financial year ended 31 December 2023 except for the adoption of the following new accounting standards, amendments and interpretation:

2.1 New MFRS adopted during the financial period

Title	Effective Date
Amendments to MFRS 16 <i>Lease Liability in a sale and leaseback</i>	1 January 2024
Amendments to MFRS 101 <i>Classification of Liabilities as Current or Non-current</i>	1 January 2024
Amendments to MFRS 101 <i>Non-current Liabilities with Covenants</i>	1 January 2024
Amendments to MFRS 107 and MFRS 7 <i>Supplier Finance Arrangements</i>	1 January 2024

The adoption of the above amendments to MFRSs do not have a material impact on the financial statements of the Group.

3. Auditors' Report

There was no qualification on the audited financial statements of the Group for the financial year ended 31 December 2023.

4. Seasonal or Cyclical Factors

The business operations of the Group typically experience higher customer traffic, transaction value and sales during weekends, public holidays, school holidays and festive periods.

5. Unusual Items Affecting Assets, Liabilities, Equity, Net Income or Cash Flows

There were no unusual items affecting assets, liabilities, equity, net income or cash flows of the Group during the current quarter and financial period under review.

6. Material Changes in Estimates

There was no changes in estimates of amounts reported that have a material effect in the current quarter and financial period under review.

7. Debts and Equity Securities

Employees' Share Option Scheme

During the current financial period under review, the Company issued 20,014,200 ordinary shares at the price of RM1.07 arising from the exercise of the Employees' Share Option Scheme.

Other than the above, there was no issuance, cancellation, repurchase, resale or repayment of debt and equity securities in the current financial period under review.

NOTES TO INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

8. Dividend

RM'000

In respect of the financial year ended 31 December 2023:

Interim single tier dividend of RM0.010 per ordinary share, paid on 22 March 2024 94,466

In respect of the financial year ending 31 December 2024:

Interim single tier dividend of RM0.010 per ordinary share, paid on 21 June 2024 94,509

Interim single tier dividend of RM0.012 per ordinary share, paid on 13 September 2024 113,451

Interim single tier dividend of RM0.010 per ordinary share, paid on 13 December 2024 94,605

302,565

Declared

On 27 February 2025, the Company declared an interim single tier dividend of RM0.018 per ordinary share approximately RM170.3 million in respect of the financial year ending 31 December 2024, to be paid on 28 March 2025 to shareholders of the Company whose name appear in the Record of Depositors on 14 March 2025.

9. Segment reporting

The Group is organised into two (2) reportable segments based on their geographical locations. The reportable segments are summarised as follows:

(i) Malaysia; and

(ii) Brunei

The segmental information for the financial period ending 31 December 2024 is as follows:

	Malaysia RM'000	Brunei RM'000	Eliminations RM'000	Total RM'000
Revenue				
Sales to external customers	4,608,148	43,268	-	4,651,416
Inter-segment sales	17,236	-	(17,236)	-
Total revenue	4,625,384	43,268	(17,236)	4,651,416
Results				
Profit from operations	837,290	14,300	(16,099)	835,491
Interest expense	(77,302)	(1,433)	-	(78,735)
Share of profit of associates	6,371	-	-	6,371
Profit before tax	766,359	12,867	(16,099)	763,127
Income tax expense	(193,345)	(867)	22	(194,190)
Net profit for the financial period	573,014	12,000	(16,077)	568,937
Segment assets	3,757,103	46,451	(1,604)	3,801,950
Segment liabilities	1,833,606	31,875	(1,066)	1,864,415

The segmental information for the financial period ended 31 December 2023 is as follows:

	Malaysia RM'000	Brunei RM'000	Eliminations RM'000	Total RM'000
Revenue				
Sales to external customers	4,312,838	46,451	-	4,359,289
Inter-segment sales	17,404	-	(17,404)	-
Total revenue	4,330,242	46,451	(17,404)	4,359,289
Results				
Profit from operations	819,145	15,933	(15,071)	820,007
Interest expense	(69,154)	(1,305)	-	(70,459)
Share of profit of an associate	3,625	-	-	3,625
Profit before tax	753,616	14,628	(15,071)	753,173
Income tax expense	(190,934)	(1,576)	12	(192,498)
Net profit for the financial period	562,682	13,052	(15,059)	560,675
Segment assets	3,501,664	49,757	(497)	3,550,924
Segment liabilities	1,775,485	30,222	(15)	1,805,692

NOTES TO INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

10. Property, Plant and Equipment

(a) Acquisitions and disposals

There was no material acquisition and disposals of property, plant and equipment during the current quarter and financial period under review.

(b) Valuation

There was no valuation of property, plant and equipment in the current quarter and financial period under review as the Group has not adopted a revaluation policy on its property, plant and equipment.

11. Capital Commitments

Capital expenditure in respect of purchase of property, plant and equipment:

	31/12/2024	31/12/2023
	RM'000	RM'000
- Approved but not contracted for	194,926	202,646
- Contracted but not provided for	25,018	60,375
	<u>219,944</u>	<u>263,021</u>

12. Material Events Subsequent to the End of Financial Period

There was no material event subsequent to the end of the current quarter up to the date of the interim financial report.

13. Changes in the Composition of the Group

There was no material changes in the composition of the Group during the current quarter and financial period under review.

14. Changes in Contingent Liability

There was no material contingent liability as at the end of the current financial period and up to the date of the interim financial report.

15. Significant Related Party Transactions

	INDIVIDUAL QUARTER		CUMULATIVE QUARTER	
	31/12/2024	31/12/2023	31/12/2024	31/12/2023
	RM'000	RM'000	RM'000	RM'000
Associates:				
Purchases of equipment and computer software	1,094	2,321	6,827	7,323
Purchases of goods	9,035	1,567	39,868	6,295
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Companies in which certain Directors have financial interests:				
Sales of goods	4,686	5,036	17,869	18,851
Rental expenses	1,140	-	3,420	-
Management fees received/ receivables	4,656	2,843	23,422	14,818
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

The related party transactions described above were carried out in the ordinary course of business and have been established under negotiated and mutually agreed terms.

16. Fair Value of Financial Liabilities

There was no gain or loss arising from fair value changes of the Group's financial liabilities for the current quarter and financial period under review.

NOTES TO INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

17. Performance Review

4QFY2024 vs 4QFY2023

Group revenue for 4QFY2024 rose by 2.6% year-on-year ("y-o-y") to RM1,177.1 million, compared to RM1,146.7 million in 4QFY2023. This growth was primarily driven by contributions from new stores, which increased 13.8% y-o-y. The Group's store network grew from 1,261 stores to 1,435 in the same period, representing a net addition of 174 stores as at December 2024. Total transactions grew 5.9% y-o-y to 47.1 million during the quarter. The higher revenue was partially offset by negative like-for-like sales growth and a 3.0% y-o-y decline in the average basket size, reflecting weaker consumer sentiment.

Gross profit ("GP") increased by 4.6% y-o-y to RM549.3 million, supported by the higher revenue. The GP margin for 4QFY2024 improved 0.9 percentage-points to 46.7%, mainly due to the lower purchase costs arising from favourable exchange rate in the latter half of FYE2024.

The Group also recorded other operating income of RM11.1 million for the quarter, a 33.2% y-o-y increase. This income primarily comprised management fees, interest income from short-term fixed deposits and reversal of provision for restoration cost.

Administrative and other operating expenses for the quarter increased by 25.0% and 12.0% y-o-y to RM55.7 million and RM291.0 million, respectively. These increases were largely due to higher staff costs, utilities, depreciation of right-of-use assets and fixed assets, in line with the Group's business expansion and growing store network. Additionally, the higher expenses included approximately RM4.9 million (including certain one-time charges of RM2.7 million) associated with operating our new automated warehouse and other warehouse facilities, which continue to operate normally.

As a result, Group profit before tax ("PBT") and profit after tax ("PAT") for 4QFY2024 declined by 7.8% and 7.2% y-o-y, to RM195.6 million and RM147.2 million, respectively.

Financial review for current financial year-to-date ("YTD") vs preceding year's corresponding financial YTD

The Group reported cumulative revenue of RM4,651.4 million for the financial year ended 31 December 2024 ("FYE2024"), a 6.7% y-o-y increase. This growth was primarily driven by contributions from new stores, which grew by 13.8% y-o-y leading to a 10.8% y-o-y increase in total transactions to 182.8 million. The higher revenue was partially offset by negative like-for-like sales growth and a 3.6% y-o-y decline in the average basket size, reflecting weaker consumer sentiment.

GP for FYE2024 rose by 7.9% y-o-y to RM2,132.6 million, driven by higher revenue and a marginal improvement in the GP margin. The GP margin for the year stood at 45.8%, compared to 45.4% in the previous year.

Other operating income for FYE2024 amounted to RM42.6 million. This primarily comprised management fees, interest income derived short-term fixed deposits, gains from the disposal of leases, and reversal of provision for restoration cost.

Administrative and other operating expenses for FYE2024 increased by 19.4% and 11.7% y-o-y to RM210.8 million and RM1,129.0 million, respectively. These increases were mainly driven by higher staff costs, utility expenses, and increased depreciation of right-of-use assets and fixed assets, in line with the Group's business expansion activities. Additionally, the higher expenses also included certain one-time charges of RM6.5 million associated with the operation of the new automated warehouse, while other warehouse continue to operate normally.

The Group's PBT and PAT for FYE2024 increased by 1.3% and 1.5% y-o-y to RM763.1 million and RM568.9 million, respectively, reflecting the aforementioned factors.

NOTES TO INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

18. Comparison With Immediate Preceding Quarter's Results

In the 4QFY2024, the Group achieved revenue of RM1,177.1 million and a PBT of RM195.6 million, reflecting a 3.7% and 18.9% increase respectively, compared to the previous quarter. The rise in revenue can be attributed to the expansion of our store network, coupled with increased sales during the festive season and school holidays. The higher PBT was correspondingly higher due to the higher revenue and gross profit margin, compared to the preceding quarter.

19. Prospects

The Group remains focused and committed to delivering sustainable long-term growth and stakeholder value through strategic investments in growth, technology, and automation to enhance operational efficiency across the organisation.

We are closely monitoring the implementation of the revised minimum wage in February 2025. While this will have cost implications, we believe it will also positively impact the economy by increasing net disposable income, particularly for the B40 income group. This uplift in purchasing power may translate into higher consumer spending, which could benefit the retail sector over time.

The Group's new store opening strategy for 2025, which includes the expansion of core brands as well as the introduction of new retail concepts, is expected to drive both revenue and profitability, which will strengthen the Group's market position and deliver sustainable growth to all stakeholders.

20. Variance of Actual Profit from Profit Forecast or Profit Guarantee

The Group has not issued any profit forecast or profit guarantee in any form of public documentation and announcement.

21. Status of Corporate Proposal

There was no corporate proposal announced but not completed as at the date of this interim financial report.

22. Profit Before Tax

Profit before tax for the current quarter and current year is arrived at after charging/(crediting):-

	INDIVIDUAL QUARTER		CUMULATIVE QUARTER	
	31/12/2024	31/12/2023	31/12/2024	31/12/2023
	RM'000	RM'000	RM'000	RM'000
Accretion of discount on deposits	(715)	(597)	(2,573)	(2,224)
Amortisation of deposits of right-of-use assets	738	624	2,665	2,328
Amortisation of intangible assets	721	657	2,816	2,500
Depreciation of property, plant and equipment	27,015	25,346	104,750	97,586
Depreciation of right-of-use assets	60,544	51,672	224,742	201,219
Interest income	(1,906)	(1,343)	(7,282)	(4,573)
Inventory losses	5,193	6,564	26,519	24,863
Inventories written off	4,196	4,343	18,669	15,839
(Reversal)/Provision of inventories written-down	(922)	2,800	(1,386)	1,052
(Gain)/Loss on disposal of property, plant and equipment	(13)	(17)	176	(181)
Gain on reassessments and modifications of leases	(1,483)	(1,602)	(3,177)	(2,123)
Provision/(Reversal of provision) for restoration costs	1,141	(426)	623	(947)
Realised (gain)/loss on foreign exchange	(177)	(96)	930	(166)
Unrealised (gain)/loss on foreign exchange	(217)	95	749	327

Save as disclosed above, the other disclosure items pursuant to Paragraph 16, Part A of Appendix 9B of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad are not applicable.

NOTES TO INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024

23. Taxation

	INDIVIDUAL QUARTER		CUMULATIVE QUARTER	
	31/12/2024	31/12/2023	31/12/2024	31/12/2023
	RM'000	RM'000	RM'000	RM'000
Current year tax expense				
- current period	50,938	52,559	200,722	198,560
- under/(over) provision in prior years	-	1	(1,116)	(1,292)
	<u>50,938</u>	<u>52,560</u>	<u>199,606</u>	<u>197,268</u>
Deferred tax				
- relating to origination and reversal of temporary differences	(2,077)	1,072	(5,678)	(5,276)
- (over)/under provision in prior years	(455)	-	262	506
	<u>(2,532)</u>	<u>1,072</u>	<u>(5,416)</u>	<u>(4,770)</u>
Tax expense	<u>48,406</u>	<u>53,632</u>	<u>194,190</u>	<u>192,498</u>
Effective tax rate	<u>24.7%</u>	<u>25.3%</u>	<u>25.4%</u>	<u>25.6%</u>

The tax charge for the Group reflects an effective tax rate which is higher than the statutory tax rate of 24% mainly due to certain expenses which are not deductible for tax purposes.

24. Borrowings

	As at 31/12/2024 RM'000	As at 31/12/2023 RM'000
Non-current liabilities		
Secured		
Hire purchase creditors	4,351	3,790
Term loans	6,579	7,645
	<u>10,930</u>	<u>11,435</u>
Current liabilities		
Unsecured		
Revolving credits	108,000	170,000
Secured		
Bank overdraft	18,315	19,340
Hire purchase creditors	856	738
Term loans	1,027	978
	<u>128,198</u>	<u>191,056</u>
Total borrowings		
Bank overdraft	18,315	19,340
Revolving credits	108,000	170,000
Hire purchase creditors	5,207	4,528
Term loans	7,606	8,623
	<u>139,128</u>	<u>202,491</u>

The above borrowings are denominated in Ringgit Malaysia.

25. Derivatives

There was no derivatives in the current quarter and financial period under review.

26. Material Litigation

There is no material litigation for the current financial period to date.

NOTES TO INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2024
27. Earnings Per Share

	INDIVIDUAL QUARTER		CUMULATIVE QUARTER	
	31/12/2024	31/12/2023	31/12/2024	31/12/2023
Profit attributable to owners of the Company (RM'000)	147,198	158,634	568,937	560,675
Weighted average number of ordinary shares in issue ('000)	9,458,302	9,441,271	9,451,786	9,436,027
Basic earnings per ordinary share (sen)	1.56	1.68	6.02	5.94
Weighted average number of ordinary shares in issue ('000)	9,458,302	9,441,271	9,451,786	9,436,027
Effect of dilution of share options ('000)	11,102	14,566	11,628	18,419
Weighted average number of ordinary shares in issue (Diluted) ('000)	9,469,404	9,455,837	9,463,414	9,454,446
Diluted earnings per ordinary share (sen)	1.55	1.68	6.01	5.93